Issue Date:

October 5, 2017 December 18, 2017

Closing Date & Time Concept Papers Phase 1: Closing Date & Time Concept Papers Phase 2:

April 12, 2018

Subject:

USAID/COLOMBIA ADDENDUM TO GLOBAL DEVELOPMENT

ALLIANCE (GDA) ANNUAL PROGRAM STATEMENT (APS) No.: APS-

OAA-16-000001

Opportunity Title:

APS-OAA-16-000001 Addendum COLOMBIA- Leveraging private sector

investment and expertise that results in enhanced sustainable development in

Colombia's conflict affected areas

Ladies/Gentlemen:

The United States Agency for International Development (USAID) Mission in Colombia is making a special call for the submission of Concept Papers focused on leveraging private sector investment and expertise that results in enhance sustainable and inclusive development in Colombia's conflict-affected areas.

Subject to the availability of funds, USAID/Colombia may allocate up to \$10,000,000 to fund a portfolio of GDA alliances with the private sector, with funding for individual applications estimated in the range of \$1,500,000 to \$5,000,000 to be implemented over a period of 3-5 years through 2 to 3 awards, depending on the approach of each individual application.

Eligible organizations interested in submitting a Concept Paper are required to carefully read this APS addendum as well as the full GDA APS announcement, which can be found at: https://www.usaid.gov/gda/global-development-alliance-annual-program. Reading those materials is essential to understanding the type of GDA alliance sought, concept paper submission requirements and the review and evaluation process. Eligibility is discussed in Section VIII of the GDA APS and Section II of this addendum.

This funding opportunity is posted on www.grants.gov, and may be amended. Potential applicants are required to regularly check the website to ensure they have the latest information. Please send any questions to the point(s) of contact identified in section V of this addendum.

Note: Only applicants that pass the concept paper review stage will be asked for a full application.

Issuance of this funding opportunity does not constitute an award commitment on the part of the U.S. Government nor does it commit the U.S. Government to pay for any costs incurred in preparation or submission of comments/suggestions or a concept paper/application.

Thank you for your interest in USAID/Colombia programs.

Sincerely,

Supervisory Agreement Officer

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Martha L. Aponte Supervisory Agreement Officer

U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

ANNOUNCEMENT

CALL FOR PARTNERSHIP CONCEPT PAPERS

Leveraging private sector investment and expertise that results in enhanced sustainable development in Colombia's conflict affected areas

UNDER EXISTING

GLOBAL DEVELOPMENT ALLIANCE ANNUAL PROGRAM STATEMENT APS No.: APS-OAA-16-000001

PLEASE NOTE: This is an addendum to an existing announcement. All interested organizations should carefully review both this addendum AND the full announcement, which can be found here: https://www.usaid.gov/gda/global-development-alliance-annual-program. Important information contained in the full worldwide announcement is not repeated in this specific addendum.

This program is authorized in accordance with Part 1 of the Foreign Assistance Act of 1961, as amended.

Through this Addendum to the FY2016-FY2018 Global Development Alliance (GDA) Annual Program Statement (APS) No. **APS-OAA-16-000001** (the GDA APS), the U.S. Agency for International Development's Mission in Colombia (USAID/Colombia) is making a special call for the submission of Concept Papers focused on leveraging private sector investment and expertise that results in enhanced sustainable and inclusive development in Colombia's conflict-affected areas.

Subject to funding availability, USAID/Colombia may allocate up to \$10,000,000 to fund a portfolio of GDA alliances with the private sector, with funding for individual applications estimated in the range of \$1,500,000 to \$5,000,000 to be implemented over a period of 3-5 years through 2 to 3 awards, depending on the approach of each individual application. The resulting GDAs will complement and maximize the impact of the Mission's program investments and significantly contribute to USAID's ability to achieve its development objectives in Colombia Priority will be placed on supporting the most promising and sustainable alliances as described in Section III "Criteria" below.

All terms and conditions of the FY2016-FYT2018 GDA APS apply (https://www.usaid.gov/gda/global-development-alliance-annual-program). 1

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As stated in APS No. APS-OAA-16-000001, the alliances proposed in any Concept Paper should mobilize and leverage private sector resources at a minimum of 1:1. Proposed alliances that do not mobilize and leverage private sector resources at a value that equals or exceeds the level of funding being requested from USAID will not be considered under this announcement. https://www.usaid.gov/GlobalDevLab/documents/2016-2017-global-development-alliance-annual-program-statement

I. Background

After over 50 years of conflict, the Government of Colombia (GOC) signed a peace agreement with the Revolutionary Armed Forces of Colombia (FARC) in the fall of 2016. Though the peace deal provides an unprecedented opportunity to end decades of violence and achieve peace and justice in corners of the country long-abandoned by the state, significant challenges remain.

Sustainable and inclusive development requires strengthening state presence, an active and participative citizenry, and supporting licit economic opportunities in Colombia's conflict-weary, marginalized, rural areas; without this, illicit economies will continue to fuel the violence and stand in the way of peace.

USAID/Colombia has a five-year strategy that outlines its priorities for Colombia. The overarching goal of the strategy is a "Colombia more capable of successfully implementing a sustainable and inclusive peace". This goal is supported by four development objectives: 1) effective presence of democratic institutions and processes; 2) reconciliation advanced among victims, ex-combatants, and other citizens; 3) improved conditions for inclusive rural economic growth; and 4) environmental resiliency and low-emissions development strengthened.²

II. Funding Opportunity

The private sector has played and will continue to play a pivotal role in the construction of sustainable development. USAID/Colombia seeks Concept Papers that include private sector investments that create win-win alliances, advancing private sector business growth and economic opportunities and/or corporate social responsibility, and scaling our development impact.

USAID/Colombia invites eligible organizations to submit Concept Papers. The Mission is open to all kinds of alliance ideas and implementing models. For example, the prospective award recipient of the alliance can be a private sector company³, a not-for-profit arm of the private sector company, or a corporate foundation. Another example could be when the private sector partner serves as a resource partner and includes a third-party organization (can be an NGO or any company with the necessary expertise) as the prospective award recipient.

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² USAID/Colombia Strategy (CDCS): https://www.usaid.gov/colombia/cdcs; Estrategia de USAID/Colombia en Español: https://www.usaid.gov/documents/1862/estrategia-de-cooperaci%C3%B3n-usaidcolombia-2014-2018

Under the GDA APS, the private sector refers to the following organizations and actors:

Private for-profit entities such as a business, corporation, or private firm;

Private equity or private financial institutions, including private investment firms, mutual funds, or insurance companies;

Private investors (individuals or groups);

Private business or industry associations, including but not limited to chambers of commerce and related types of entities; and

[•] Private grant-making foundations or philanthropic entities.

III. Criteria and Considerations

In addition to the criteria set forth in the GDA APS in Section VI: Concept Paper Evaluation Criteria and Considerations, USAID/Colombia will apply the following additional considerations during the Concept Paper review process.

1. <u>Mission Strategy Alignment</u> - First, concept papers must demonstrate alignment with one or more of the four development objectives set forth in USAID/Colombia's strategy (CDCS). As noted in the GDA APS, Mission priorities are key and thus, the alliance must incorporate at least one of the development objectives and identify the expected result/s⁴.

Note: Applicants are required to read and understand USAID/Colombia's Strategy⁵ before developing a Concept Paper.

- 2. <u>Targeted Geography</u> Second, concept papers must propose alliances that will be conducted and foster development impact in the following geographies:
 - O Priority 1: Bajo Cauca municipalities, specifically Briceño, Cáceres, Caucasia, El Bagre, Ituango, Nechi, Taraza, Valdivia, and Zaragoza.
 - O Priority 2: Conflict-affected areas (please see detailed priority municipality list on Annex 3).

Note: Applicants may propose alliances that cover one or both priority targeted geographic areas.

3. Long-term Sustainability of Private Sector Engagement and Investments in the Targeted Geography - Sustainability in this context is defined as "the likelihood of long term success of the alliance, which ultimately requires advancing private sector business growth and economic opportunities and/or corporate social responsibility, local ownership, leveraging local resources and expertise, and increasing the ongoing achievement of significant and enduring development results over time". Applicants should think creatively about how the proposed alliance can use resources and expertise to advance inclusive economic development, win-win alliances, and scale our development impact in Colombia.

USAID will prioritize alliances that:

- O Address development challenges with market-driven solutions;
- O Prioritize sustainable long-term development approaches;
- O Contribute expertise, share risk, and achieve results.

Note: Applicants are required to describe in detail a sustainable approach that answers explicitly: "How will the alliance remain financially and operationally sustainable after USAID's funding has ended, and how will valuable and enduring results achieved by the alliance continue to be generated over time once USAID's participation ends?".

⁴ Please see pg. 6 of the CDCS to identify the development objectives.

⁵ USAID/Colombia Strategy (CDCS): https://www.usaid.gov/colombia/cdcs; Estrategia de USAID/Colombia en Español: https://www.usaid.gov/documents/1862/estrategia-de-cooperaci%C3%B3n-usaidcolombia-2014-2018

4. Realistic Leverage⁶ - Considering Colombia is a middle-income country with a strong private sector, priority will be given to Concept Papers that have a higher leverage ratio than 1:1. The proposed leverage is expected to be realistic and achievable.

Note: Applicants are required to submit letters of commitment from any entity that will be a source of private sector leverage.

Proposed alliances must be consistent with USAID legal and policy restrictions, including those set forth in USAID's Automated Directives System (ADS) and in the Foreign Assistance Act of 1961.

Note: If USAID requests a full application, applicants may be given additional, specific review criteria. At a minimum, the same review criteria included in this addendum will be maintained.

IV. Application Instructions and Review Process

Format:

USAID/Colombia will be responsible for the review process and management of any awards issued under this addendum. Applicants are required to follow the Concept Paper instructions set forth in the GDA APS and submit Concept Papers using the Concept Paper Template on Annex 2 of this addendum. Please follow instructions and format of the template where "the main body of the Concept Paper must not exceed 5 pages and must use standard margins and 12pt Times New Roman font; the required supporting information must not exceed 6 pages". Information provided in the Concept Paper must address the objectives and criteria presented in Sections I – III above.

Note: For purposes of this Addendum, applicants are NOT required to connect USAID with prospective private sector partners BEFORE submitting a concept paper. Therefore, applicants do not need to complete Section I. E of the Concept Paper template. However, once a qualifying Concept Paper is submitted, USAID expects to be able to communicate, collaborate, and co-create with all partners in the proposed alliance.

Timeline:

USAID/Colombia will review Concept Papers under this addendum in two phases.

- Phase 1:
 - O Concept Papers must be submitted by **December 18, 2017 at 5:00pm** (**Bogotá time**) in order to be considered.
 - O For Concept Papers received in this first phase, USAID/Colombia expects to provide an initial response to Applicants by Feb 2, 2018.
- Phase 2:
 - O Concept Papers must be submitted by **April 12, 2018 at 5:00pm (Bogotá time)** in order to be considered.
 - O For Concept Papers received in this second phase, USAID/Colombia expects to provide an initial response to Applicants by **May 31, 2018**.

⁶ Please refer to the GDA APS on p. 45 for definitions of leverage and cost-share. https://www.usaid.gov/sites/default/files/documents/15396/GDA%20APS APS-OAA-16-000001 2016-2018.pdf

The complete Concept Paper Template (including the Concept Paper and required Supporting Information) must be sent to USAID/Colombia through Nathalie Renaud at nrenaud@usaid.gov and Martha Aponte at maponte@usaid.gov with a copy to gda@usaid.gov. After review by USAID/Colombia, applicants will be advised as to whether the proposed GDA warrants further discussion and development.

<u>Language</u>: For this specific addendum, Concept Papers can be submitted in Spanish. However, if a Full Application is requested, the application and all other accompanying documentation must be submitted in English.

V. Questions and Further Assistance

A. Questions related to this specific Addendum:

After a prospective applicant has reviewed the relevant USAID/Colombia strategy and other publicly available information related to the GDA APS⁸, prospective applicants may submit questions prior to submitting the Concept Paper to Nathalie Renaud at nrenaud@usaid.gov and Martha Aponte at maponte@usaid.gov.

Under the GDA APS, USAID can have robust and extensive discussions with prospective private sector partners with regard to potential alliance ideas and the detailed design of specific alliance activities, so long as that partner is not seeking to receive and manage award funding from USAID. Such discussions help foster the co-creation process that is core to the GDA approach and USAID encourages prospective private sector partners to reach out to Nathalie Renaud at nrenaud@usaid.gov and Martha Aponte at maponte@usaid.gov.

B. Questions related to substance and terms of the GDA APS should be directed to Ken Lee at kenlee@usaid.gov with copy to gda@usaid.gov. Nathalie Renaud at nrenaud@usaid.gov and Martha Aponte at maponte@usaid.gov.

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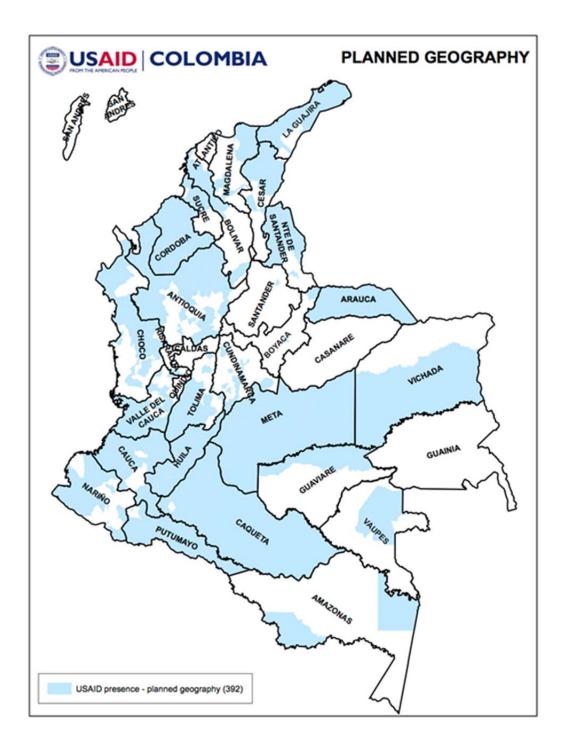
⁸ USAID Global Development Alliances website: https://www.usaid.gov/gda

⁹ Note: If the private sector partner is seeking to receive and manage USAID funding (i.e., serve as the prospective award recipient under the GDA), the discussions will need to be limited to publicly available information prior to the submission of a concept paper. See the GDA APS for further information.

Annex 1: Targeted geography

<u>Priority 1:</u> Bajo Cauca municipalities, specifically Briceño, Cáceres, Caucasia, El Bagre, Ituango, Nechi, Taraza, Valdivia, and Zaragoza.

Priority 2: Conflict-affected areas (please see detailed priority municipality list on Annex 1).



Annex 2: Concept Paper Template

2016-2017 GDA APS Concept Paper Template: Required Format

The main body of the concept paper must not exceed 5 pages and must use standard margins and 12pt Times New Roman font. The required supporting information must not exceed 6 pages. The concept paper and supporting information must use the format described below. The concept paper must be submitted to the USAID office with which the applicant seeks to build a GDA, as well as copied to gda@usaid.gov.

SECTION I - SUMMARY INFORMATION

- A. Name and Contact Information of Applicant
- **B.** Title of Proposed Alliance
- C. Overall Objective of Alliance (1-2 sentences)
- **D. Name and Contact Information for Private Sector Partner(s)** (Note: If applicant cannot provide this information, the applicant should not submit a concept paper. If applicant submits a concept paper, USAID is under no obligation to review the concept paper.)
- **E.** When did applicant connect each private sector partner to USAID and to whom at USAID? (Note: If applicant has not met this requirement and cannot provide the requested information, applicant should not submit a concept paper. If applicant submits a concept paper, USAID is under no obligation to review the concept paper.)

F. Amount of Funding (if any) Requested from USAID	\$_	
G. Value of Anticipated Private Sector Resource Contributions (generally		
should equal or exceed amount of funding requested from USAID)	\$ _	

(Note: As discussed in the GDA APS, if an applicant cannot demonstrate private sector resource contributions that satisfy the private sector leverage requirements set forth in Appendix I of the GDA APS, and the concept paper requirements set forth in Section VI of the GDA APS, USAID is not obligated to entertain, consider or review the concept paper. Consideration or review of the concept paper is wholly at USAID's discretion.)

SECTION II – DESCRIPTION OF ALLIANCE

A. Private Sector Engagement (1-2 paragraphs)

Engagement of the private sector as a core partner is a key requirement under the GDA APS. This portion of the concept paper should describe how the applicant engaged the private sector partner(s) in:

1. the identification and definition of the problem(s) to be addressed;

¹⁰ Questions regarding this template can be directed to <u>gda@usaid.gov</u> or Ken Lee at <u>kenlee@usaid.gov</u>.

- 2. the development of prospective solutions to the problem(s);
- 3. the determination of results to be achieved; and
- 4. the development of the alliance proposed in the concept paper.

(Note: If applicant cannot demonstrate robust engagement of the private sector partner(s) as described in the GDA APS, the applicant should not submit a concept paper. If applicant submits a concept paper, USAID is under no obligation to review that concept paper.)

B. Description of Proposed Alliance

Clearly identify and describe the development problem or challenge to be addressed and provide a thorough description of:

- 1. the alliance's objectives;
- 2. the proposed approach and activities, including an implementation timeline;
- 3. the anticipated outputs, outcomes, results and impact;
- 4. how the proposed alliance will clearly and significantly contribute to achieving a USAID Mission, Bureau or Independent Office's specific strategic objectives or priorities;¹¹
- 5. the roles and responsibilities of the core partners. This must include a description of the role of the private sector partner(s) and how the private sector partner's involvement, expertise and resource contributions will support specific alliance activities and contribute to particular outputs, outcomes, results and intended impacts;
- 6. how the collaboration with the private sector will increase the reach, efficiency, effectiveness or sustainable impact of USAID's development assistance;
- 7. how the outcomes and results, as well as any activities that need to continue beyond the duration of a USAID award, will be sustainable without continued USAID funding or involvement after the award ends.

C. Monitoring and Evaluation Approach (1-2 paragraphs)

Provide a brief description of the monitoring and evaluation approach to be used. Include how success will be defined, the availability of baseline data, the use of control groups, or the definition and development of comparison groups and counterfactuals.

[Sections I and II of the Concept Paper must not exceed five pages.]

 $^{^{11}}$ See $\underline{\text{http://www.usaid.gov/what-we-do}}$ and $\underline{\text{http://www.usaid.gov/where-we-work}}$ for more information on USAID's core strategies, priorities and initiatives.

SECTION III – SUPPORTING INFORMATION (six pages)

A. Proposed Estimated Cost and Cost Breakdown (1-page maximum)

This should include proposed budget and projections.

B. Letter(s) of Support or Commitment from Core Private Sector Partner(s) (4 letters maximum; any letter must not exceed two pages)

Applicant must submit letters of support and commitment from the core private sector partner(s) to the alliance. The letter should identify the interests the private sector partner has in the alliance, the ways in which the private sector partner was engaged in developing the alliance, the objectives and results the private sector partner seeks to achieve through the alliance, the role and responsibilities the private sector partner anticipates having in the alliance, and the resources and contributions the private sector anticipates providing to the alliance. ¹²

(Note: USAID has no obligation to entertain, consider or review a concept paper that does not include letters of support from core private sector partners. Consideration or review of the concept paper is wholly at USAID's discretion.)

C. Contact Information for Proposed Partners (1-page maximum)

Provide contact information for all the core partners (private, public, civil society, university, etc.). Include name, title, email and phone numbers and a brief description of each prospective partner's previous work and experience, including but not limited to experience working in public private partnerships. This includes the applicant's previous work and experience.

D. Resource Contributions Table (See below; does not count toward the 6-page total)Using the Resource Contributions Table below, list the projected resources to be contributed by each of the partners to the alliance. Please list any and all private sector partners first, followed by other types of partners. Please note that only the resources provided by entities defined as "Private Sector" under the GDA APS are potentially eligible to be counted toward the private sector resource requirement.

(Note: Items A, B and C must not exceed 6 pages in total.)

10

¹² Note: USAID recognizes that the private sector partner's intended roles and resource contributions may and often do evolve in light of additional alliance development discussions with USAID. The letter that accompanies the concept paper is meant to demonstrate the private sector partner's substantive engagement, genuine interest and initial intentions. Depending on the evolution of the private sector partner's roles and resource contributions, revised letters may be needed before USAID can make an award to support activities under the proposed alliance.



PARTNER RESOURCE CONTRIBUTIONS TO THE ALLIANCE

Use this table to list and briefly describe the projected resources to be contributed by each of the partners to the alliance. Please list business contributions first, foundation contributions second, then any other private sector partner contributions. Contributions from other types of partners should be listed after the private sector contributions have been listed. Please note that only the resources provided by entities defined as "Private Sector" under the GDA APS are potentially eligible to be counted toward the private sector resource requirement. 13

Partner Name	Partner Type	Cash Contribution	In-Kind Contribution	Total	Description / Comment
Full name of partner	Business, Foundation, NGO ¹⁴ , Higher Education or Research Institution ¹⁵ , Public Sector ¹⁶ , Other	In US\$	In US\$	Total of previous two columns	Brief comments on nature, purpose of private sector contributions and how they will support specific activities under the alliance
Example: Company X	Business	US\$ 1,000,000	100,000	1,100,000	Cash contribution to fund alliance rollout in Kenya 100k in-kind in staff time and donated technology

¹³ Private Sector is limited to: for-profit entities such as a business, corporation, or private firm; private equity or private financial institutions, including private investment firms, mutual funds, or insurance companies; private investors (individuals or groups); private business or industry associations, including but not limited to chambers of commerce and related types of entities; private grant-making foundations or philanthropic entities (including corporate foundations); or, subject to the criteria set forth in the GDA APS, private individuals and philanthropists. Alliances developed under this GDA APS must involve one or more of these private sector entities.

¹⁴ This includes non-governmental organizations, faith-based organizations, and associations not included under the GDA APS definition of "private sector."

15 Universities, Colleges, Community Colleges, Research Institutes, etc.

This includes bilateral donors; regional and multilateral organizations (but separating out USG contributions); host-country governments; other USG agencies or entities; and any other organization that is part of the public sector but not included in the categories above.

ANNEX 3 - PRIORITY 2 CONFLICT AFFECTED AREAS

DEPARTAMENTO	CODMUN	MUNICIPIO
AMAZONAS	91263	EL ENCANTO (CD)
AMAZONAS	91407	LA PEDRERA
ANTIOQUIA	5030	AMAGA
ANTIOQUIA	5031	AMALFI
ANTIOQUIA	5038	ANGOSTURA
ANTIOQUIA	5040	ANORI
ANTIOQUIA	5045	APARTADO
ANTIOQUIA	5051	ARBOLETES
ANTIOQUIA	5055	ARGELIA
ANTIOQUIA	5079	BARBOSA
ANTIOQUIA	5088	BELLO
ANTIOQUIA	5107	BRICEÑO
ANTIOQUIA	5113	BURITICA
ANTIOQUIA	5120	CACERES
ANTIOQUIA	5134	CAMPAMENTO
ANTIOQUIA	5147	CAREPA
ANTIOQUIA	5154	CAUCASIA
ANTIOQUIA	5172	CHIGORODO
ANTIOQUIA	5197	COCORNA
ANTIOQUIA	5234	DABEIBA
ANTIOQUIA	5250	EL BAGRE
ANTIOQUIA	5282	FREDONIA
ANTIOQUIA	5284	FRONTINO
ANTIOQUIA	5313	GRANADA
ANTIOQUIA	5360	ITAGUI
ANTIOQUIA	5361	ITUANGO
ANTIOQUIA	5380	LA ESTRELLA
ANTIOQUIA	5440	MARINILLA
ANTIOQUIA	5001	MEDELLIN
ANTIOQUIA	5475	MURINDO
ANTIOQUIA	5480	MUTATA
ANTIOQUIA	5483	NARIÑO
ANTIOQUIA	5495	NECHI
ANTIOQUIA	5490	NECOCLI
ANTIOQUIA	5579	PUERTO BERRIO
ANTIOQUIA	5604	REMEDIOS
ANTIOQUIA	5615	RIONEGRO
ANTIOQUIA	5647	SAN ANDRES
ANTIOQUIA	5649	SAN CARLOS
ANTIOQUIA	5652	SAN FRANCISCO
ANTIOQUIA	5658	SAN JOSE DE LA MONTANA
ANTIOQUIA	5659	SAN JUAN DE URABA
ANTIOQUIA	5660	SAN LUIS

ANTIOQUIA	5664	SAN PEDRO
ANTIOQUIA		SAN PEDRO DE URABA
ANTIOQUIA		SAN RAFAEL
ANTIOQUIA		SAN ROQUE
ANTIOQUIA		SANTA ROSA DE OSOS
ANTIOQUIA		SEGOVIA
ANTIOQUIA		SONSON
ANTIOQUIA		TARAZA
ANTIOQUIA		TOLEDO
ANTIOQUIA		TURBO
ANTIOQUIA		URRAO
ANTIOQUIA		VALDIVIA
ANTIOQUIA		VIGIA DEL FUERTE
ANTIOQUIA		YARUMAL
ANTIOQUIA		YONDO
ANTIOQUIA		ZARAGOZA
ARAUCA		ARAUCA
ARAUCA		ARAUQUITA
ARAUCA		CRAVO NORTE
ARAUCA	81300	FORTUL
ARAUCA		PUERTO RONDON
ARAUCA	81736	SARAVENA
ARAUCA	81794	TAME
ATLANTICO	8001	BARRANQUILLA
BOGOTA	11001	BOGOTA D.C.
BOLIVAR	13042	ARENAL
BOLIVAR	13052	ARJONA
BOLIVAR	13160	CANTAGALLO
BOLIVAR	13001	CARTAGENA
BOLIVAR	13188	CICUCO
BOLIVAR	13212	CORDOBA
BOLIVAR	13244	EL CARMEN DE BOLIVAR
BOLIVAR	13248	EL GUAMO
BOLIVAR	13430	MAGANGUE
BOLIVAR	13433	MAHATES
BOLIVAR		MARIA LA BAJA
BOLIVAR		MOMPOS
BOLIVAR		MORALES
BOLIVAR		SAN JACINTO
BOLIVAR		SAN JACINTO DEL CAUCA
BOLIVAR		SAN JUAN NEPOMUCENO
BOLIVAR		SAN PABLO
BOLIVAR		SANTA ROSA DEL SUR
BOLIVAR		SIMITI
BOLIVAR		TALAIGUA NUEVO
BOLIVAR		TURBACO
BOLIVAR	13838	TURBANA

BOLIVAR	13894	ZAMBRANO
BOYACA		CUBARA
BOYACA	15759	SOGAMOSO
CALDAS	17777	SUPIA
CAQUETA	18029	ALBANIA
CAQUETA	18094	BELEN DE LOS ANDAQUIES
CAQUETA	18150	CARTAGENA DEL CHAIRA
CAQUETA	18205	CURILLO
CAQUETA	18247	EL DONCELLO
CAQUETA	18001	FLORENCIA
CAQUETA	18410	LA MONTAÑITA
CAQUETA	18460	MILAN
CAQUETA	18479	MORELIA
CAQUETA	18256	PAUJIL
CAQUETA	18592	PUERTO RICO
CAQUETA	18610	SAN JOSE DEL FRAGUA
CAQUETA	18753	SAN VICENTE DEL CAGUAN
CAQUETA	18756	SOLANO
CAQUETA	18785	SOLITA
CAQUETA	18860	VALPARAISO
CAUCA	19050	ARGELIA
CAUCA	19075	BALBOA
CAUCA	19110	BUENOS AIRES
CAUCA	19130	CAJIBIO
CAUCA	19137	CALDONO
CAUCA	19142	CALOTO
CAUCA		CORINTO
CAUCA	19256	EL TAMBO
CAUCA		GUACHENE
CAUCA		GUAPI
CAUCA	19355	
CAUCA		JAMBALO
CAUCA		LOPEZ
CAUCA		MERCADERES
CAUCA		MIRANDA
CAUCA		MORALES
CAUCA	•	PADILLA
CAUCA		PAEZ (BELALCAZAR)
CAUCA	•	PATIA (EL BORDO)
CAUCA		PIAMONTE
CAUCA		PIENDAMO
CAUCA		POPAYAN
CAUCA		PUERTO TEJADA
CAUCA		PURACE (COCONUCO)
CAUCA	•	SANTA NOSA
CAUCA		SANTANDER DE QUILICHAO
CAUCA	19/43	SILVIA

CAUCA	19780	SUAREZ
CAUCA		TIMBIO
CAUCA	19809	TIMBIQUI
CAUCA		TORIBIO
CAUCA		TOTORO
CAUCA	19845	VILLA RICA
CESAR	20013	AGUSTIN CODAZZI
CESAR	20045	BECERRIL
CESAR	20060	BOSCONIA
CESAR	20175	CHIMICHAGUA
CESAR	20238	EL COPEY
CESAR	20400	LA JAGUA DE IBIRICO
CESAR	20621	LA PAZ
CESAR	20443	MANAURE (BALCON DEL CESAR)
CESAR	20570	PUEBLO BELLO
CESAR	20750	SAN DIEGO
CESAR	20001	VALLEDUPAR
СНОСО	27050	ATRATO (YUTO)
СНОСО	27073	BAGADO
СНОСО	27075	BAHIA SOLANO (MUTIS)
СНОСО	27077	BAJO BAUDO (PIZARRO)
СНОСО	27099	BOJAYA (BELLAVISTA)
СНОСО	27160	CERTEGUI
СНОСО	27205	CONDOTO
СНОСО	27135	EL CANTON DE SAN PABLO (MANAGRU)
СНОСО	27245	EL CARMEN DE ATRATO
СНОСО	27361	ISTMINA
СНОСО	27372	JURADO
СНОСО	27413	LLORO
СНОСО	27425	MEDIO ATRATO (BETE)
СНОСО	27450	MEDIO SAN JUAN (ANDAGOYA)
СНОСО	27491	NOVITA
СНОСО	27495	NUQUI
СНОСО	27001	QUIBDO
СНОСО	•	RIO QUITO
СНОСО		RIOSUCIO
СНОСО	27787	
СНОСО	1	UNGUIA
СНОСО		UNION PANAMERICANA (LAS ANIMAS)
CORDOBA		AYAPEL
CORDOBA	1	BUENAVISTA
CORDOBA	•	CANALETE
CORDOBA	•	CERETE
CORDOBA		CHIMA
CORDOBA		CHINU
CORDOBA		CIENAGA DE ORO
CORDOBA	23300	COTORRA

CORDOBA	23350	LA APARTADA
CORDOBA		LORICA
CORDOBA		LOS CORDOBAS
CORDOBA		MOMIL
CORDOBA		MOÑITOS
CORDOBA		MONTELIBANO
CORDOBA		MONTERIA
CORDOBA		PLANETA RICA
CORDOBA		PUEBLO NUEVO
CORDOBA		PUERTO ESCONDIDO
CORDOBA		PUERTO LIBERTADOR
CORDOBA		PURISIMA
CORDOBA		SAHAGUN
CORDOBA		SAN ANDRES DE SOTAVENTO
CORDOBA	23672	SAN ANTERO
CORDOBA	23675	SAN BERNARDO DEL VIENTO
CORDOBA	23678	SAN CARLOS
CORDOBA	23682	SAN JOSE DE URE
CORDOBA	23686	SAN PELAYO
CORDOBA	23807	TIERRALTA
CORDOBA	23815	TUCHIN
CORDOBA	23855	VALENCIA
CUNDINAMARCA	25120	CABRERA
CUNDINAMARCA	25126	CAJICA
CUNDINAMARCA	25148	CAPARRAPI
CUNDINAMARCA	25175	CHIA
CUNDINAMARCA	25269	FACATATIVA
CUNDINAMARCA	25290	FUSAGASUGA
CUNDINAMARCA	25307	GIRARDOT
CUNDINAMARCA	25394	LA PALMA
CUNDINAMARCA	25438	MEDINA
CUNDINAMARCA	25473	MOSQUERA
CUNDINAMARCA	25486	NEMOCON
CUNDINAMARCA	25754	SOACHA
CUNDINAMARCA	25878	VIOTA
CUNDINAMARCA	25899	ZIPAQUIRA
GUAVIARE	95001	SAN JOSE DEL GUAVIARE
HUILA	41006	ACEVEDO
HUILA	41013	AGRADO
HUILA	41016	AIPE
HUILA		ALGECIRAS
HUILA	41026	ALTAMIRA
HUILA	41078	BARAYA
HUILA		CAMPOALEGRE
HUILA		COLOMBIA
HUILA	41244	
HUILA	41298	GARZON

HUILA	41206	GIGANTE
HUILA		GUADALUPE
HUILA	41349	
HUILA		IQUIRA
HUILA	41359	
HUILA		LA ARGENTINA
HUILA		LA PLATA
HUILA		NATAGA
HUILA		NEIVA
HUILA	41503	OPORAPA
HUILA		PAICOL
HUILA	41524	PALERMO
HUILA	41530	PALESTINA
HUILA	41548	PITAL
HUILA	41551	PITALITO
HUILA	41615	RIVERA
HUILA	41660	SALADOBLANCO
HUILA	41668	SAN AGUSTIN
HUILA	41676	SANTA MARIA
HUILA	41770	SUAZA
HUILA	41791	TARQUI
HUILA	41799	TELLO
HUILA	41801	TERUEL
HUILA	41797	TESALIA
HUILA		TIMANA
HUILA		VILLAVIEJA
HUILA		YAGUARA
LA GUAJIRA		DIBULLA
LA GUAJIRA		LA JAGUA DEL PILAR
LA GUAJIRA		MAICAO
LA GUAJIRA		MANAURE
LA GUAJIRA		RIOHACHA
LA GUAJIRA		SAN JUAN DEL CESAR
LA GUAJIRA		URIBIA
LA GUAJIRA		URUMITA
MAGDALENA		ARACATACA
MAGDALENA		CIENAGA
MAGDALENA		FUNDACION
MAGDALENA		PLATO
MAGDALENA		SANTA ANA
MAGDALENA		SANTA ANA SANTA MARTA
META		ACACIAS
META		BARRANCA DE UPIA
META		CASTULA LA NUEVA
META		CASTILLA LA NUEVA
META		CUBARRAL
META	50226	CUMARAL

META 50251 E META 50270 E META 50287 F META 50313 G META 50318 G META 50350 L META 50400 L META 50325 N META 50330 N	EL CALVARIO EL CASTILLO EL DORADO FUENTE DE ORO GRANADA GUAMAL LA MACARENA LEJANIAS WAPIRIPAN WESETAS
META 50270 E META 50287 F META 50313 G META 50318 G META 50350 L META 50400 L META 50325 N META 50330 N	EL DORADO FUENTE DE ORO GRANADA GUAMAL LA MACARENA LEJANIAS MAPIRIPAN MESETAS
META 50287 F META 50313 G META 50318 G META 50350 L META 50400 L META 50325 N META 50330 N	FUENTE DE ORO GRANADA GUAMAL LA MACARENA LEJANIAS WAPIRIPAN MESETAS
META 50313 G META 50318 G META 50350 L META 50400 L META 50325 N META 50330 N	GRANADA GUAMAL _A MACARENA _EJANIAS WAPIRIPAN WESETAS
META 50318 G META 50350 L META 50400 L META 50325 N META 50330 N	GUAMAL LA MACARENA LEJANIAS MAPIRIPAN MESETAS
META 50350 L META 50400 L META 50325 N META 50330 N	LA MACARENA LEJANIAS MAPIRIPAN MESETAS
META 50400 L META 50325 N META 50330 N	LEJANIAS MAPIRIPAN MESETAS
META 50325 N META 50330 N	MAPIRIPAN MESETAS
META 50330 N	MESETAS
IMETA I SOASOTE	
	PUERTO CONCORDIA
	PUERTO GAITAN
	PUERTO LLERAS
	PUERTO LOPEZ
	PUERTO RICO
<u> </u>	RESTREPO
	SAN CARLOS DE GUAROA
	SAN JUAN DE ARAMA
	SAN JUANITO
	SAN MARTIN
META 50370 L	
	VILLAVICENCIO
	VISTAHERMOSA
	BARBACOAS
	CUMBITARA
	EL CHARCO
NARIÑO 52256 E	EL ROSARIO
NARIÑO 52520 F	FRANCISCO PIZARRO (SALAHONDA)
NARIÑO 52356 II	
NARIÑO 52390 L	
NARIÑO 52405 L	LEIVA
NARIÑO 52418 L	LOS ANDES (SOTOMAYOR)
NARIÑO 52427 N	MAGUI (PAYAN)
NARIÑO 52473 N	MOSQUERA
NARIÑO 52490 C	OLAYA HERRERA (BOCAS DE SATINGA)
NARIÑO 52001 P	PASTO
NARIÑO 52540 P	POLICARPA
NARIÑO 52612 R	RICAURTE
NARIÑO 52621 R	ROBERTO PAYAN
NARIÑO 52678 S	SAMANIEGO
NARIÑO 52696 S	SANTA BARBARA (ISCUANDE)
NARIÑO 52699 S	SANTACRUZ
NARIÑO 52835 T	ГИМАСО
NORTE DE SANTANDER 54003 A	ABREGO
NORTE DE SANTANDER 54109 B	BUCARASICA
NORTE DE SANTANDER 54128 C	CACHIRA
NORTE DE SANTANDER 54206 C	CONVENCION

		la a = .
NORTE DE SANTANDER		CUCUTA
NORTE DE SANTANDER		EL CARMEN
NORTE DE SANTANDER		EL TARRA
NORTE DE SANTANDER	54261	EL ZULIA
NORTE DE SANTANDER	54344	HACARI
NORTE DE SANTANDER	54385	LA ESPERANZA
NORTE DE SANTANDER	54398	LA PLAYA
NORTE DE SANTANDER	54405	LOS PATIOS
NORTE DE SANTANDER	54498	OCAÑA
NORTE DE SANTANDER	54518	PAMPLONA
NORTE DE SANTANDER	54553	PUERTO SANTANDER
NORTE DE SANTANDER	54670	SAN CALIXTO
NORTE DE SANTANDER	54673	SAN CAYETANO
NORTE DE SANTANDER	54720	SARDINATA
NORTE DE SANTANDER		TEORAMA
NORTE DE SANTANDER	54810	
NORTE DE SANTANDER		VILLA DEL ROSARIO
NORTE DE SANTANDER		VILLACARO
PUTUMAYO		MOCOA
PUTUMAYO		ORITO
PUTUMAYO		PUERTO ASIS
PUTUMAYO		PUERTO CAICEDO
PUTUMAYO		PUERTO GUZMAN
		PUERTO LEGUIZAMO
PUTUMAYO		
PUTUMAYO		SAN MIGUEL (LA DORADA)
PUTUMAYO		SIBUNDOY
PUTUMAYO		VALLE DEL GUAMUEZ (LA HORMIGA)
PUTUMAYO		VILLAGARZON
RISARALDA		PEREIRA
SANTANDER		BUCARAMANGA
SUCRE		BUENAVISTA
SUCRE		CHALAN
SUCRE		COLOSO
SUCRE		COROZAL
SUCRE		EL ROBLE
SUCRE		GALERAS
SUCRE		LOS PALMITOS
SUCRE		MORROA
SUCRE	70508	OVEJAS
SUCRE	70523	PALMITO
SUCRE	70670	SAMPUES
SUCRE	70702	SAN JUAN DE BETULIA
SUCRE	70713	SAN ONOFRE
SUCRE	70717	SAN PEDRO
SUCRE	70742	SINCE
SUCRE	70001	SINCELEJO
SUCRE		TOLUVIEJO
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TOLIMA 73067 ATACO TOLIMA 73124 CAJAMARCA TOLIMA 73168 CHAPARRAL TOLIMA 73217 COYAIMA TOLIMA 73268 ESPINAL TOLIMA 73319 GUAMO TOLIMA 73001 IBAGUE TOLIMA 73352 ICONONZO TOLIMA 73408 LERIDA TOLIMA 73411 LIBANO TOLIMA 73443 MARIQUITA TOLIMA 73449 MELGAR TOLIMA 73483 NATAGAIMA	
TOLIMA 73168 CHAPARRAL TOLIMA 73217 COYAIMA TOLIMA 73268 ESPINAL TOLIMA 73319 GUAMO TOLIMA 73001 IBAGUE TOLIMA 73352 ICONONZO TOLIMA 73408 LERIDA TOLIMA 73411 LIBANO TOLIMA 73443 MARIQUITA TOLIMA 73449 MELGAR	
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TOLIMA 73443 MARIQUITA TOLIMA 73449 MELGAR	
TOLIMA 73449 MELGAR	
1 75705 INATAGAINA	
TOLIMA 73504 ORTEGA	
TOLIMA 73555 PLANADAS	
TOLIMA 73563 PRADO	
TOLIMA 73585 PURIFICACION	
TOLIMA 73616 RIOBLANCO	
TOLIMA 73622 RONCESVALLES	
TOLIMA 73624 ROVIRA	
TOLIMA 73671 SALDAÑA	
TOLIMA 73675 SAN ANTONIO	
VALLE DEL CAUCA 76100 BOLIVAR	
VALLE DEL CAUCA 76109 BUENAVENTURA	
VALLE DEL CAUCA 76111 BUGA	
VALLE DEL CAUCA 76113 BUGALAGRANDE	
VALLE DEL CAUCA 76001 CALI	
VALLE DEL CAUCA 76126 CALIMA (EL DARIEN)	
VALLE DEL CAUCA 76130 CANDELARIA	
VALLE DEL CAUCA 76147 CARTAGO	
VALLE DEL CAUCA 76233 DAGUA	
VALLE DEL CAUCA 76246 EL CAIRO	
VALLE DEL CAUCA 76275 FLORIDA	
VALLE DEL CAUCA 76364 JAMUNDI	
VALLE DEL CAUCA 76377 LA CUMBRE	
VALLE DEL CAUCA 76520 PALMIRA	
VALLE DEL CAUCA 76563 PRADERA	
VALLE DEL CAUCA 76834 TULUA	
VALLE DEL CAUCA 76892 YUMBO	
VALLE DEL CAUCA 76895 ZARZAL	
VAUPES 97001 MITU	
VICHADA 99773 CUMARIBO	
VICHADA 99524 LA PRIMAVERA	